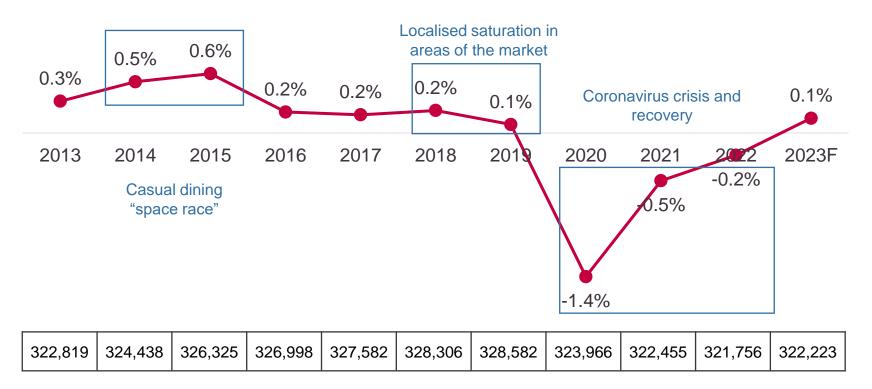




OUTLET NUMBERS FORECAST TO STABILISE IN 2023F

The total eating out market is expected to see net annual outlet growth from 2022-2023F. Drags on outlet growth including large declines in the independent restaurant segment and pub market are set to ease closures begin to net out. Coffee shops, sandwich & bakery and fast food and driving outlet growth in the market.

Total eating out market outlet growth and absolute figures, 2013-2023F



Top channels by outlet growth, 2022-2023F	
Coffee shops/cafes & dessert parlours	+3.2%
Sandwich & Bakery	+1.3%
Fast food	+1.4%

HOTELS, PUBS & RESTAURANT GROWTH DRIVERS, 2023F

Developments in digital and a focus on delivering experiences are expected to continue to drive efficiencies and spend in 2023.

Higher importance

Tech-led innovations in digital ordering, payment, and back of house functionality boosting efficiencies

Investment in **enhancing and revamping** estates to maximise space, modernise and premiumise

Greater focus omnichannel propositions including delivery and retail boosting consumer base

Government **support packages** and legislation including rates freezes and reliefs

Economic recovery boosting appeal for external investment in the sector

More **attractive property prospects** in commuter belt towns and suburban locations for agile operators

External

Internal

Greater emergence of **occasion-led venues** achieving high spends, targeting special occasions

Investment in staff training and **recruitment strategies** increasing appeal for jobs in hospitality

More **expansive drinks ranges** including cocktails and premium spirits driving spend

Reductions in red tape for international travel boosting footfall for cities and tourist hotspot locations

Events including extended trading hours for the Kings Coronation

High inflation rising prices and justifying higher price points that are boosting consumer spend

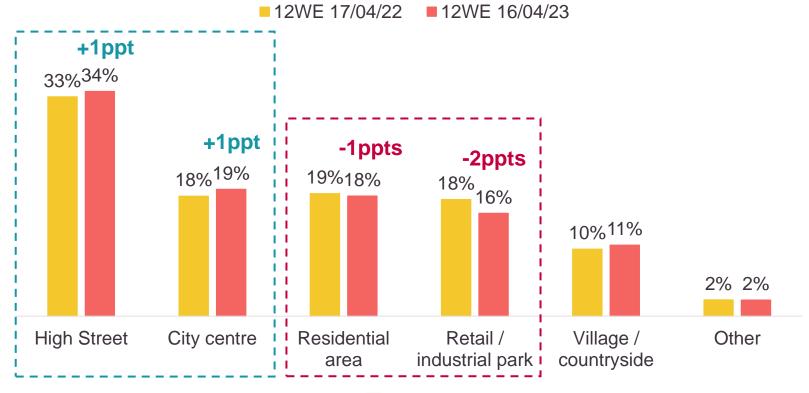
Lower importance

Source: Lumina Intelligence, May 2023

CAPITALISE ON THE GROWTH OF HIGH STREET FOOTFALL

A return to offices and growth in high street footfall has driven an increase in out of home consumption in high streets and city centres. Consumption in residential areas and retail and industrial parks has declined due to recovery in busier locations but still accounts for nearly a fifth of consumption, so a varied location strategy is key.

Share of eating/drinking out occasions by outlet area, 12WE 16/04/23 vs 12WE 17/04/22







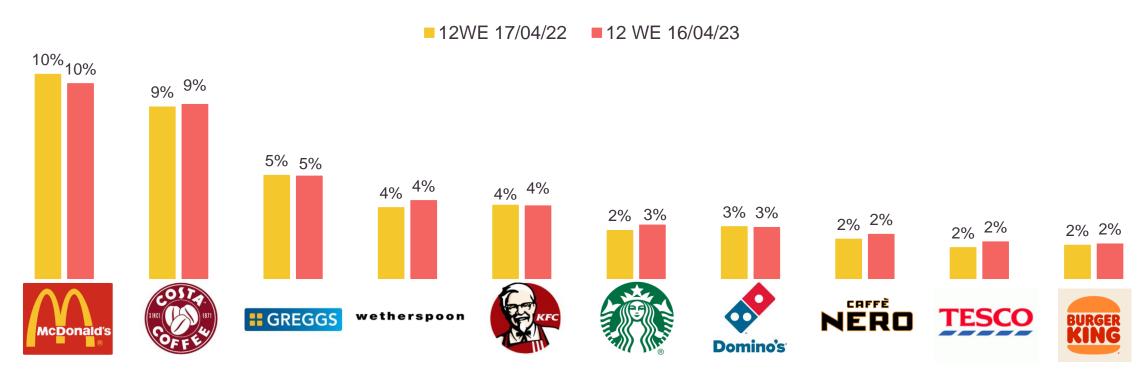
Tortilla's estate continues to expand due to the return of office workers and tourists in London. It's lunchtime offer is well positioned to deliver value and accelerate strong performance in city centre and high street locations, fuelling its growth.

Source: Lumina Intelligence Eating and Drinking Out Panel, data collected 12WE 17/04/22 and 12WE 16/04/23, MCA; 2023

1 IN 10 OUT OF HOME OCCASIONS ARE AT MCDONALD'S

McDonald's is the most popular brand purchased from and accounts for 10% of occasions. McDonald's offers lots of choice and has a wide location strategy so is able to meet growing consumer needs for choice and proximity. Costa, Starbucks and Caffè Nero have grown share year-on-year. Consumers are increasingly on the go and looking for small, affordable luxuries during the cost of living, helping coffee maintain popularity and highlighting its importance on menus.

Top 10 brands in eating/drinking out market, 12WE 16/04/23 vs 12WE 17/04/22



MARKET GROWTH DRIVER EXAMPLES - OCCASION FORMATS

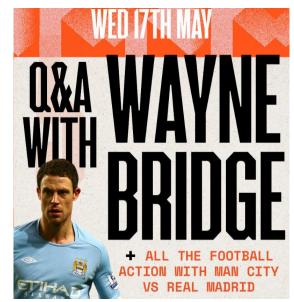
Pub and bar concepts are increasing customer reasons to visit throughout the week with live performances.

Mission Mars concept Albert Schloss is a Bavarian-inspired beer hall, cookhaus and entertainment pleasure palace. The brand won best concept and best experiential concept at the MCA's Retailer's Retailer Awards in 2023. Each site has live performances including bands and cabaret on weekdays and weekends.





Stonegate Group is looking to deliver a sports-led experience that is **comparable to a stadium visit**. The group's new sports model **Clubhouse Five** will seek to use an insight-driven approach to create a stadium-esque experience. Its Leicester Square site recently hosted a **live Q&A** with ex Man City player Wayne Bridge, ahead of Man City's clash with Real Madrid.





Executive summary

Eating out market forecast

New openings in 2023

Delivering an experience

Future market growth

Market insight

Total eating out market forecast

UK forecast 2023

Consumer Confidence

UK Eating Out Market Landscape 2023F

Retail, Travel, & Leisure Landscape, 2023F

Hotels, Pubs, & Restaurants Landscape, 2023F

Contract Catering Landscape, 2023F

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Quick Service Channels

Service-Led Restaurants Market Share

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Hotels, Pubs, & Restaurant Growth Drivers, 2023F

Hotels, Pubs, & Restaurant Growth Inhibitors, 2023F

Contract Catering Growth Drivers, 2023F

Contract Catering Growth Inhibitors, 2023F

Competitive Landscape

Leading Brands Diversifying Propositions

Leading Companies' Growth

Top Companies' Turnover

Leading Companies' Outlet Share Growth VS 2022

Leader of Branded Restaurant Outlet Share

Nando's Growth Through Innovation

TGI Fridays Reconnects with Roots Through Cocktails

QSR Brand Outlet Share

Largest Pub and Bar Brands Outlet in 2023

Top Pub and Bar Restaurant Brands are Value-Led

Specialised Brands Lead Growth

4 Trends Driving Pub and Restaurant Growth

Lead Hotel Brand 2023

Brand Expanding Offering

The Rise of Competitive Socialising Venues

Leading Coffee Shop/Café Outlet Share

Leader of Largest Brand by Outlets

Demand for Omnichannel

Gail's Digital Innovations

Gregg's Focus on Accessibility

Top Brands Focus on Diversifying Formats & Offerings

Co-op leads net growth.

Lead of Outlet Count Year on Year

Consumer Insight

Penetration Uptick Signals Recovery

Consumers Return to Out of Home Market

Penetration Uptick Driven By Improved Confidence

Value Scrutiny Increases in Importance

Day-Time Occasions Post-Covid

Consumers Increasingly Turning to Retail

Consumers and QSR Lunch Occasions

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Importance of Value Incentives

45-54's At Risk

Consumers over 45 Returning to Market

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East England Growth in Share

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Offering Experiences to Boost Venue Visits

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Non-Alcoholic Drinks Benefit From Innovation

Beer Proportions in Alcoholic Drinks

Home Occasions at McDonalds

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Retail, Travel & Leisure Growth Inhibitors, 2023F-2026f

Hotels, Pubs & Restaurant growth drivers, 2023F-2026f

Hotels, Pubs & Restaurant growth Inhibitors, 2023F-2026f

Contract Catering Growht Drivers, 2023F-2026F

Market Growth Driver Examples – Occasion Formats

Market Growth Driver Examples – Technology

Market Growth Driver Examples – Technology

Market Growth Drivers – Sustainability

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