Lumina Intelligence

November 2023

Lumina Intelligence UK Restaurant Market Report

Brochure



Executive Summary



The Lumina Intelligence Restaurant 2023 is a necessity for those looking to navigate the 2024 landscape.

It includes market sizing and forecasts to 2025, up to date consumer behaviour insight and analysis of the current restaurant competitive landscape providing a holistic source of intelligence on this channel for suppliers, operators, service providers and investors alike.

Our unique comprehensive report helps our clients understand the scope of the restaurant channel and how best to navigate the forth coming opportunities and challenges in the market. It is a must-have for any who operate in or supply the restaurant channel.



Methodology



Eating & Drinking Out Panel

Lumina Intelligence's UK Eating & Drinking Out Panel tracks the behaviour of 1,500 nationally-representative consumers each week, building up to a sample of 78,000 every year, across all eating out channels and dayparts (including snacking)

2020-2023

Market Sizing & Operator Data Index

Market sizing data tracking the performance of hospitality and grocery operators, based on turnover and outlet numbers

Extracts from Operator Data Index and wider synthesis with total Eating Out market sizing

Lumina Intelligence Operator Data Index tracks and forecasts outlet and turnover information for over 400 brands across the eating out market

2017-2026F

Menu Tracker

Lumina Intelligence's Menu Tracker tool tracking menu data from operators across the Eating Out market

Branded restaurant operator menus analysed in the report

Spring/Summer 2022-2023

Secondary external sources

Lumina Intelligence also uses external sources including desk research, GFK Consumer Confidence Index and EY Item Club economic indicators





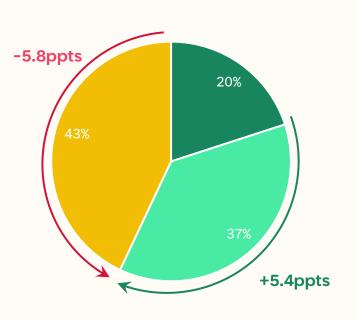
Medium brands are growing estates

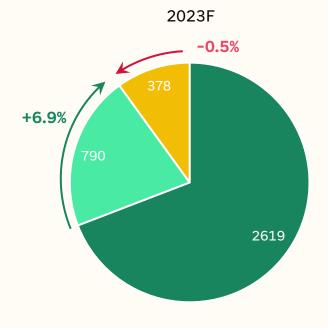
36.7% of branded restaurants have estates sized between 10-25 outlets, up from 31.3% in 2022. Medium sized estates have benefitted from their ability to adapt their proposition to align with changing consumer demands. Medium brands are expected to grow outlets by +6.9% in 2023 driven by previously smaller operators including Marugame Udon, Banana Tree and Rudy's Pizza increasing their estate sizes over the past year through conversions and franchising, supported by strong financial backing.

Estate size distribution, 2023F



Average percentage growth of estate size categories, 2023F





Small	Medium	Large
4-9	10-25	>25
sites	sites	sites

Source: Lumina Intelligence, November 2023



Examples of cross brand partnerships

Culinary collaborations boost visibility

Operators including Fat Hippo, Pizza
Pilgrims and Hawkmoor are incorporating
cross-brand partnerships into their
strategic growth plans to elevate market
presence and boost visibility. These
strategic partnerships effectively leverage
the power of brand association and present
opportunities for potential supplier and
operator partners.







Source: Instagram, Lumina Intelligence, November 2023

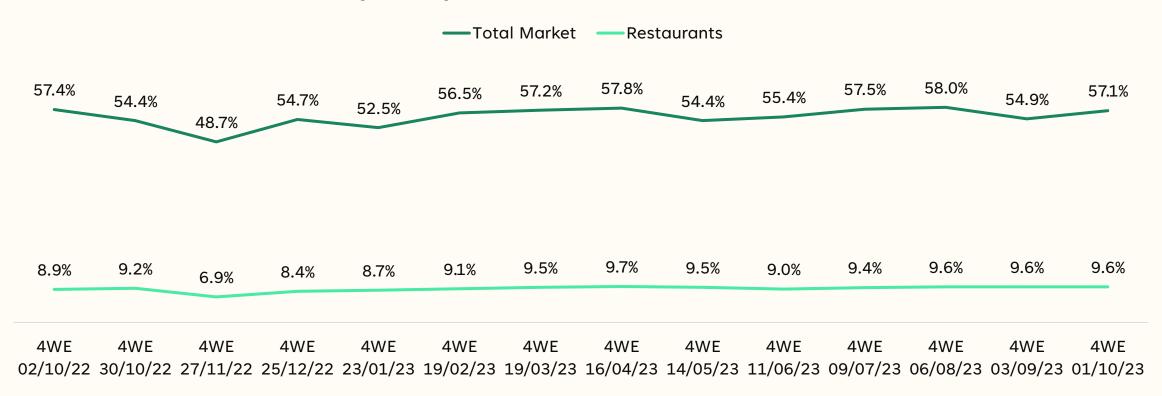


Restaurant penetration is stagnant year-on-year



The out of home market has remained relatively stable year-on-year, despite relative improvements in the cost of living. Consumers remain cautious with discretionary income with consumer confidence still at record lows.

Penetration - % of the UK who had an eating / drinking out occasion in the last week



Source: Lumina Intelligence Eating & Drinking Out Panel, data collected 4WE 02/10/2022 to 4WE 01/10/2023

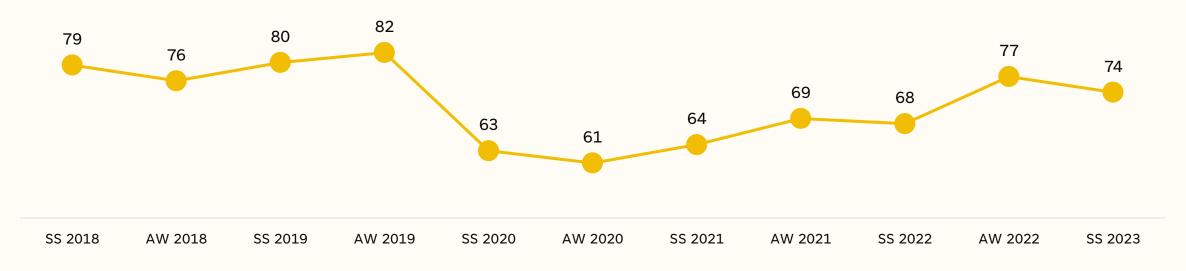


Dish counts stabilise post covid



Dish counts on menus have begun to stabilise in the past year as operators reintroduce dishes following restricted menus across the pandemic. Operators remain wary of reverting back to pre-Covid dish counts as challenges including food price inflation, increased running costs and continually low consumer confidence create a difficult trading environment.

Average dish count per chain restaurant menu, Spring/Summer 2018 – Spring/Summer 2022





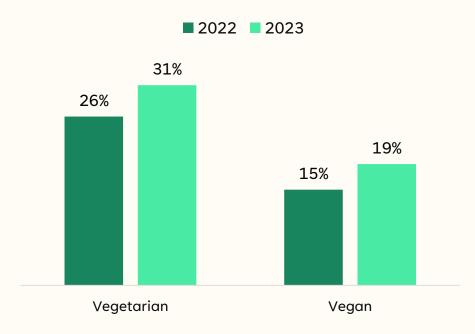
Source: Lumina Intelligence Menu Tracker Tool, Spring Summer 2022 and Spring Summer 2023

Plant based dishes grow on menus



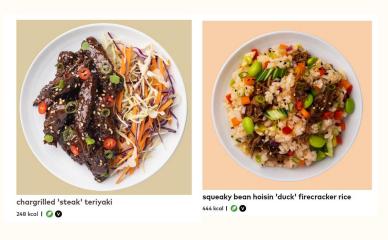
Restaurant operators have increased the proportion of menus that cater to plant-based consumers, with Turtle Bay introducing a range of new plant-based dishes on its menu. Nearly one-third of main dishes are vegetarian in the most recent period, as operators adjust ranges to cater to both vegetarians and flexitarians whilst also cutting costs of more expensive ingredients namely, meat.

Dietary requirement share of main dishes 2023





Turtle Bay new plant based dishes



Yo Sushi new meatalternative dishes



Market Insight

- UK Restaurant Market and inflation
- Consumer spending forecast
- Consumer confidence
- Total eating out market landscape 2023F
- UK restaurant market 2019 vs 2023F
- Total restaurant market landscape 2023F
- Branded restaurants

Market Insight

- Outlet decline and expectations
- Restaurant, fast food, and pub market comparisons
- Average weekly sales growth
- Service-led restaurant market growth drivers, 2023F
- Service-led restaurant market growth inhibitors, 2023F

Market Insight

- Trading conditions for operators
- Food costs and business challenges

Competitive Landscape

- Branded restaurants leading recovery in the market
- Key branded acquisition developments, January to September 2023
- Branded restaurantmarket 2019 vs 2023F
- Outlet growth expected for branded restaurants
- Top 10 branded restaurants by turnover



Competitive Landscape

- Top 10 branded restaurants by outlets
- Medium brands are growing estates
- Branded restaurants return to profitability
- Top 10 brands by operating margin
- Top 10 brands by average weekly sales per store
- Branded restaurant growth drivers

Competitive Landscape

- Strategic acquisitions –
 group portfolios and debt
 alleviation
- Digital transformation strategies
- Targeted digital marketing campaigns
- Restaurant groups driving growth through value-led innovation
- Data-driven loyalty platforms

Competitive Landscape

- Branded restaurants are diversifying
- Top 10 brands by outlet growth
- Culinary collaborations boost visibility
- Top 10 brands by turnover growth
- Asian brands are expected to lead growth
- Chicken cuisine share takes flight

Competitive Landscape

- Restaurants increasingly prioritise sustainability initiatives
- Kima London
- CHŪŌ London
- FOWL London
- Wagamama Noodle Lab

Consumer Insight

- Demand for value halts restaurant recovery
- Consumers and dining out frequency
- Restaurant penetration year-on-year
- Branded restaurants drive uptick in penetration
- Consumers and value consciousness
- Cost of living crisis and the importance of value

Consumer Insight

- 18-34s share in value needs
- Opportunity to re-engage younger consumers
- Seasonal and sporting events
- Share of regions postcovid
- Restaurant share gain year-on-year
- Day-part share postcovid
- Social occasions

Consumer Insight

- Varied location strategy
- Consumer relationship with delivery
- Consumers and food and drink
- Bundle deals target value needs
- Non-alcoholic drinks shares year-on-year
- Pint prices and demand for beer
- Consumers and beer, wine, spirit purchasing

Consumer Insight

- Drink only occasions
- New cocktails
- Sustainability and drive spend
- Sustainability on menus
- Burger and chips, wedges and fries
- Brand leader

Product and Price

- Methodology and definitions
- Shifts in supply and demand
- Dish counts post-covid
- Main dishes focus
- Dish prices
- Average starter prices and inflation
- Rise in main dish prices
- Dessert prices
- Bill's celebration desserts

Product and Price

- Prezzo premium dishes
- Pizza and chicken in restaurants
- Low calorie starts and side dishes
- Vegetable-based side dishes
- Plant based dishes on menus
- Pork dishes on menus
- Diversity of pork dishes
- New dishes and higher spends

Product and Price

- Focus on kitchen tourism
- Mainstream Italian brands and premiumisation
- Customisable dishes and spend in restaurants
- Bird flu and free-range dishes
- Growth in non-alcoholic drink counts
- Soft drink innovation
- Mixer lemonade reimagined in 2023

Product and Price

- Rising alcohol pricing
- Red and Rose wines price growth



Future Outlook

- Restaurants and eating out market pressures
- Average earnings forecast from 2025
- Restaurant market forecast for 2026F
- Outlet decline expectations
- Premium brands and their share growth forecast
- Restaurant, fast food, and pub market comparisons

Future Outlook

- Service-led market growth drivers, 2023F -2026F
- Service-led restaurant market growth inhibitors, 2023F – 2026F
- Finance driven trends
- Businesses and prioritising new initiatives in 2023
- Restaurant market future trends
- The power of artificial intelligence

Future Outlook

- Suppliers heavy lifting and staffing challenges
- Re-purposed spaces



How to use this report

Report section:	Market Insight	Competitive Landscape	Consumer Insight	Future Outlook
Relevant teams	Commercial, finance, data and insight, holding company, board	Commercial, finance, data and insight, holding company, board	Brand, creative, data and insight and marketing	Commercial, finance, data and insight, holding company, board
Operator Questions answered	What does the market look like and how will changes impact my business case and forecast? What are possible gaps that can be capitalised on?	What can we learn from how larger and smaller brands are innovating? How are our business efforts impacting our market share?	How are consumers interacting and thinking about different brands? What are their motivations? What are the opportunities to be exploited?	How will the market change across the next three years and what are the threats and opportunities?
Supplier/ Wholesale Questions answered	What does the market look like and how will changes impact my customers? What factors will need to be priorities for supporting customers?	Who are the winners and potential customers in the restaurant market?	How are operators having to adapt to deliver against changing consumer needs? What can we do to support our customers?	How will the market change across the next three years and what are the threats and opportunities?
Investor Questions answered	What is the landscape and the opportunity for growth in the market?	Who are the key players in the market and how are they performing?	What are key consumer behaviours and considerations that a prospect needs to be prioritising?	How will the market change across the next three years and what are the threats and opportunities?

Source: Lumina Intelligence, November 2023



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Market Insight & Future Outlook

£1,500

Competitive Landscape

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Consumer Insight

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Product and Price

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Source text



Lumina Intelligence

To learn more about how Lumina Intelligence can support you, please get in touch using the contact details provided below.

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